



ESH Zambarano Campus Update

Community Town Hall

Wednesday, February 22, 2023



RHODE
ISLAND

Strategy for Zambarano Feasibility Study

Restore Eleanor Slater Hospital (ESH) into a Long-Term Acute Care Hospital (LTACH)

Goal Return Eleanor Slater Hospital (ESH) to Long Term Acute Care

Keeping Care in RI Provide in-state treatment options for individuals who are currently being transferred out of state for care

Maintaining Service Options Sustainably care for and support current and future patients requiring resource intensive services in a modernized facility

Supporting the Continuum Provide the next step in the continuum for patients in RI hospital Intensive Care Units requiring prolonged hospital level of care recovery

Long-Term Acute Care Hospital (LTACH) Definition

LTACHs offer services that are unique from Rehab Hospitals and Skilled Nursing Facilities, and make up a small percentage of discharges from short-term acute care hospitals

- Long Term Acute Care Hospitals (LTACH) focus on patients who, on average, need to be in a hospital for more than 25 days.
- Many patients in LTACHs are transferred from an intensive or critical care unit.
- LTACHs specialize in treating patients who may have more than one serious condition, but who may improve with time and care, and return home.
- Services provided in LTACHs typically include comprehensive rehabilitation, respiratory therapy, head trauma treatment, and pain management.

Eleanor Slater Hospital's Future State

ESH is licensed as a 178-bed Acute Care Hospital on two campuses & Certified by CMS as an LTACH

**Two Buildings on Pastore Campus in Cranston,
Dedicated to Psychiatric Care**

- Regan Building
 - Will be undergoing ligature abatement (\$44M) and will hold 78 beds
- Adolph-Meyer Building
 - to be shuttered after Regan renovation

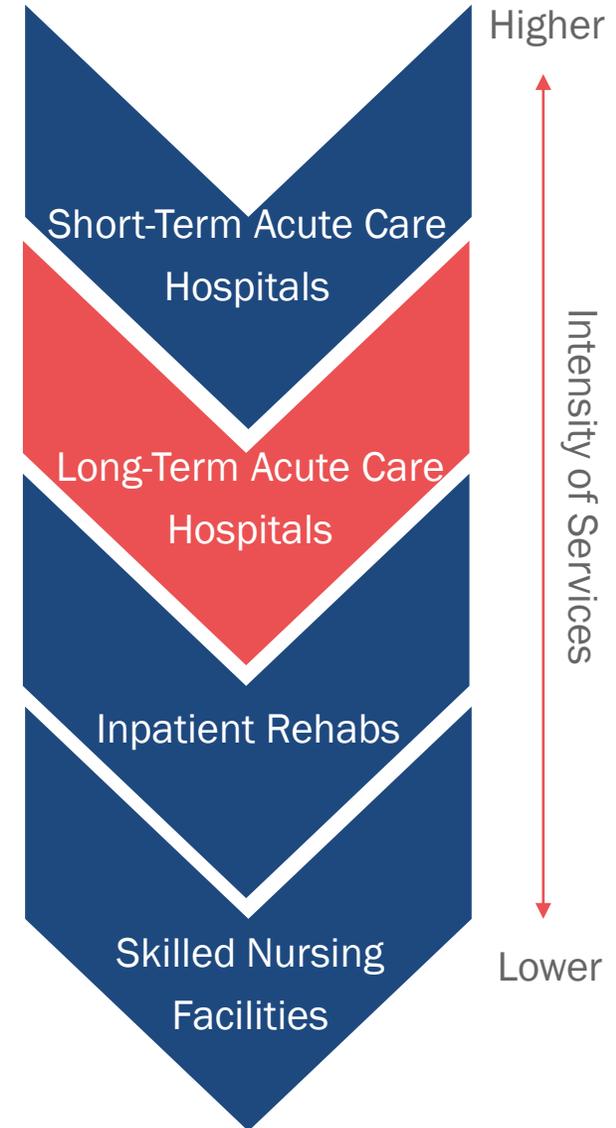
**One Building on Zambarano Campus in Burrillville,
Largely Dedicated to Medical Care**

- Beazley Building
 - 1900's vintage building built as a tuberculosis sanitorium
- To be replaced with 100-bed Modern Facility
 - \$108 M in FY23 budget
 - Facility will be a long-term acute care hospital with varying levels of care

ESH Continuum of Care

There are currently no LTACH beds available in the state to care for true hospital level of care patients who are ready to be discharged from acute care hospitals

- Over the years, the ESH patient population has changed and created a gap in care for patients requiring LTACH services
- We are focused on filling this gap by investing in a new facility with expanded services that will meet the needs of Rhode Island residents
- Currently, patients with high severity longer-term needs are either being sent to LTACHs out of state or staying in hospitals longer than is necessary



Relevant Considerations

➤ Patients

- ESH will focus on ensuring appropriate care for existing patients by improving facilities and the services provided to them
- New modernized facilities will provide state-of-the-art technologies and resources to aid in patient care

➤ Staffing

- Expectation is that all staff will retain their jobs and can continue to care for the patients they care for today
- Several open positions needing to be filled and will be in a new modernized facility

➤ Impact on Scope and Complexity of Work

- Providing care to a future population of patients with a broader range of hospital level of care needs will provide the opportunity for employee growth
- Training will be available for staff to support this growth

Feasibility Study Next Steps

BHDDH has engaged a team to work on a feasibility study to consider future ESH service model options with a specific focus on the medically complex population who could be served in the future Zambarano facility

Ongoing Community Engagement & Public Input

Today:
Share Project
Goals

Share project goals and next steps

Needs
Assessment

Share findings of current and future need for state-run long-term acute care hospital in Rhode Island

Service Model
Options

Share identified range of service model options

We will be seeking your input throughout this process

Reminder, Please Sign In

We'd like to be able to share relevant communications with those who are interested in receiving updates. If interested, please provide your contact information.

- Name
 - Affiliation (as applicable)
 - Email
-
- For those online, please provide in the *chat*
 - For those in-person, please provide on the *attendance sheet*

QUESTIONS ?

Appendix

Supplemental Materials for
Reference

Deep Dive: LTACH Bed Needs in Rhode Island

Preliminary estimate of LTACH bed need in Rhode Island, using four methodologies



National Benchmarks

National average number of beds per 1M residents, and ratio for comparable states



NJ Certificate of Need

Documented approach to demonstrate LTACH need and identify potential LTACH patients using hospital discharge diagnoses and length of stay data.



RI Hospital: Out of State Discharges

Using the RI Hospital Discharge Data Set (HDDS) we identified medically complex patients being discharged to LTACHs in surrounding states.



RI Hospital Discharge Experience

Using the RI HDDS we identified a low, medium, high estimate of potential LTACH patients and resulting bed needs.

