



# ESH Zambarano Campus Update

Community Town Hall

Wednesday, February 22, 2023



RHODE  
ISLAND

# Welcome, Please Sign In

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We'd like to be able to share relevant communications with those who are interested in receiving updates. If interested, please provide your contact information.

- Name
  - Affiliation (as applicable)
  - Email
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- For those online, please provide in the *chat*
  - For those in-person, please provide on the *attendance sheet*

# Strategy for Zambarano Feasibility Study

Restore Eleanor Slater Hospital (ESH) into a Long-Term Acute Care Hospital (LTACH)

**Goal** Return Eleanor Slater Hospital (ESH) to Long Term Acute Care

**Keeping Care in RI** Provide in-state treatment options for individuals who are currently being transferred out of state for care

**Maintaining Service Options** Sustainably care for and support current and future patients requiring resource intensive services in a modernized facility

**Supporting the Continuum** Provide the next step in the continuum for patients in RI hospital Intensive Care Units requiring prolonged hospital level of care recovery

# Long-Term Acute Care Hospital (LTACH) Definition

**LTACHs offer services that are unique from Rehab Hospitals and Skilled Nursing Facilities, and make up a small percentage of discharges from short-term acute care hospitals**

- Long Term Acute Care Hospitals (LTACH) focus on patients who, on average, need to be in a hospital for more than 25 days.
- Many patients in LTACHs are transferred from an intensive or critical care unit.
- LTACHs specialize in treating patients who may have more than one serious condition, but who may improve with time and care, and return home.
- Services provided in LTACHs typically include comprehensive rehabilitation, respiratory therapy, head trauma treatment, and pain management.

# Eleanor Slater Hospital's Future State

**ESH is licensed as a 178-bed Acute Care Hospital on two campuses & Certified by CMS as an LTACH**

**Two Buildings on Pastore Campus in Cranston,  
Dedicated to Psychiatric Care**

- Regan Building
  - Will be undergoing ligature abatement (\$44M) and will hold 78 beds
- Adolph-Meyer Building
  - to be shuttered after Regan renovation

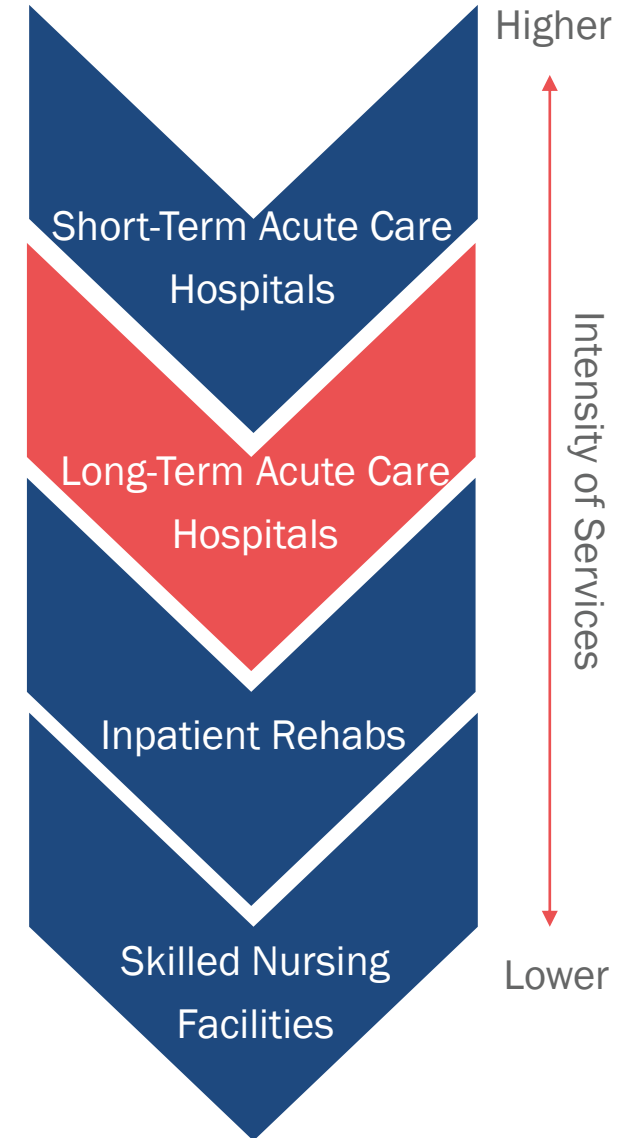
**One Building on Zambarano Campus in Burrillville,  
Largely Dedicated to Medical Care**

- Beazley Building
  - 1900's vintage building built as a tuberculosis sanitorium
- To be replaced with 100-bed Modern Facility
  - \$108 M in FY23 budget
  - Facility will be a long-term acute care hospital with varying levels of care

# ESH Continuum of Care

**There are currently no LTACH beds available in the state to care for true hospital level of care patients who are ready to be discharged from acute care hospitals**

- Over the years, the ESH patient population has changed and created a gap in care for patients requiring LTACH services
- We are focused on filling this gap by investing in a new facility with expanded services that will meet the needs of Rhode Island residents
- Currently, patients with high severity longer-term needs are either being sent to LTACHs out of state or staying in hospitals longer than is necessary





# Relevant Considerations

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## ➤ Patients

- ESH will focus on ensuring appropriate care for existing patients by improving facilities and the services provided to them
- New modernized facilities will provide state-of-the-art technologies and resources to aid in patient care

## ➤ Staffing

- Expectation is that all staff will retain their jobs and can continue to care for the patients they care for today
- Several open positions needing to be filled and will be in a new modernized facility

## ➤ Impact on Scope and Complexity of Work

- Providing care to a future population of patients with a broader range of hospital level of care needs will provide the opportunity for employee growth
- Training will be available for staff to support this growth

# Feasibility Study Next Steps

BHDDH has engaged a team to work on a feasibility study to consider future ESH service model options with a specific focus on the medically complex population who could be served in the future Zambarano facility

## Ongoing Community Engagement & Public Input

**Today:**  
Share Project  
Goals

*Share project goals and next steps*

Needs  
Assessment

*Share findings of current and future need for state-run long-term acute care hospital in Rhode Island*

Service Model  
Options

*Share identified range of service model options*

***We will be seeking your input throughout this process***



# Reminder, Please Sign In

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# QUESTIONS ?

# Appendix

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Supplemental Materials for  
Reference

# Deep Dive: LTACH Bed Needs in Rhode Island

Preliminary estimate of LTACH bed need in Rhode Island, using four methodologies



### National Benchmarks

National average number of beds per 1M residents, and ratio for comparable states



### NJ Certificate of Need

Documented approach to demonstrate LTACH need and identify potential LTACH patients using hospital discharge diagnoses and length of stay data.



### RI Hospital: Out of State Discharges

Using the RI Hospital Discharge Data Set (HDDS) we identified medically complex patients being discharged to LTACHs in surrounding states.



### RI Hospital Discharge Experience

Using the RI HDDS we identified a low, medium, high estimate of potential LTACH patients and resulting bed needs.

